

6.104 · Software Design · MIT · Fall 2025

introduction to concept design

Daniel Jackson

your goals for today's class

get the gist of what concepts are about

what they're for, what they are

understand key elements of a concept

purpose, operational principle, states & actions

more on this on Wednesday

understand how concepts are composed

externalizing connections with syncs

appreciate how subtle concept ideas impact innovation

especially the role of killer concepts

a language
for design



When you go to design a house you talk to an architect first, not an engineer. Why is this?

Because the criteria for what makes a good building fall outside the domain of engineering.

Similarly, in computer programs, the selection of the **various components** must be driven by the conditions of use.

How is this to be done? By software designers.

Mitchell Kapor, *A Software Design Manifesto* (1996)

who are the software designers?

UX designers

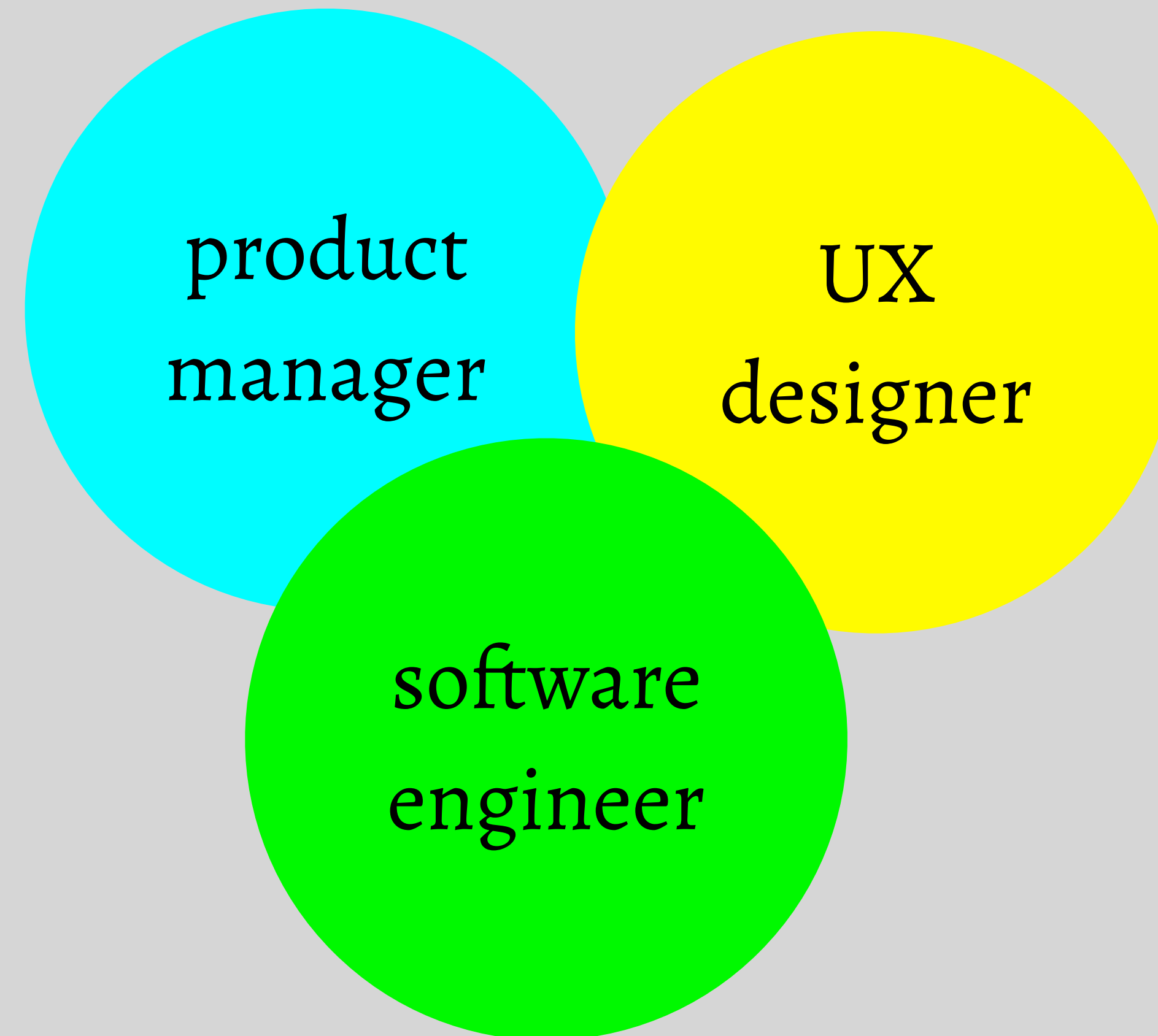
UX architects

product managers

information architects

software engineers

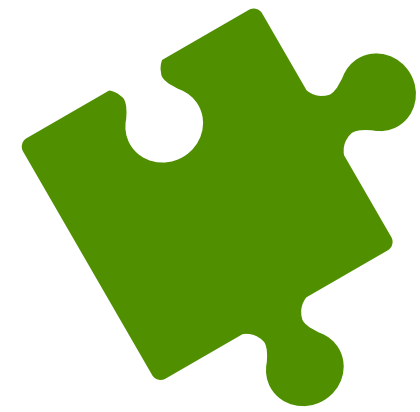
business analysts



“the product triad”

will AI change these roles?

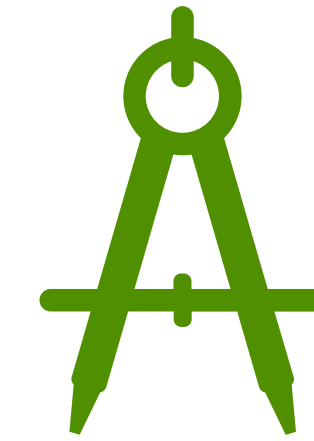
what do designers need?



modularity



patterns



design principles

**for
engineering**

closures
abstract types
objects & classes
algebraic datatypes
microservices

hashtable
factory
publish/subscribe
map/filter
client-server

layering
decoupling
immutability
rep independence
Liskov substitution

**for
design**

concepts
syncs

Upvoting
Karma
Posting
Commenting
Bookmarking

completeness
separation
specificity
genericity

what's a concept?
key elements

▲ Jackson structured programming (wikipedia.org)
106 points by haakonhr 63 days ago | hide | past | favorite | 69 comments

posting

authentication

upvoting

favoriting

▲ danielnicholas 63 days ago [-]

user: danielnicholas
created: 63 days ago
karma: 11

commenting

karma

you might find helpful an annotated version [0] of Hoare's explanation of JSP that I edited for a Michael Jackson festschrift

I'd point to these ideas as worth knowing:

...ing problem that involves traversing ...ures can be solved very systematically. HTDP addresses this class, but bases code structure only on input structure; JSP synthesized

- The ...e archetypal problems that, however you code, can't be pushed under the rug—most notably structure clashes—and just recognizing them
- Coroutines (or code transformation) let you structure code more cleanly when you need to read or write more than one structure. It's why real iterators (with yield), which offer a limited form of this, are (in my view) better than Java-style iterators with a next method.
- The idea of viewing a system as a collection of asynchronous processes (Ch. 11 in the JSP book, which later became JSD) with a long-running process for each real-world entity. This was a notable contrast to OOP, and led to a strategy (seeing a resurgence with event storming for DDD) that began with events rather than objects.

[0] <https://groups.csail.mit.edu/sdg/pubs/2009/hoare-jsp-3-29-09...>

▲ ob-nix 63 days ago [-]

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If I remember correctly did the book clearly point out backtracking as a standard method, while mentioning that most languages lacked that, so it had to be implemented manually.

▲ CraigJPerry 63 days ago [-]

This is referenced(1) as a core inspiration in the preface to "How to Design Programs" but i never researched it further because i've found the "design recipes" approach in htdp to be pretty solid in real life problems

so where's the innovation?

▲ Jackson structured programming
106 points by haakonhr 63 days ago

hacker news is popular

> 10m page views/day

so evidently it was worth building

where's the innovation?

“combinational creativity” [Boden]

familiar elements combined in new ways

two kinds of innovation

a few tiny concept refinements: post = title + link

concept syncs: no downvote until your own posts upvoted

▲ danielnicholas 63 days ago [-]

If you want an intro to JSP, see [1] in 2009.

For those who don't know [2]:

- There's a class of programming language that is object-oriented but bases code structure on messages.

- There are some archetypes of messages that help you understand them helps.

- Coroutines (or code transformation) and iterators (with yield), which are useful for many things.

- The idea of viewing a system as a sequence of events for each real-world entity. This was a notable contrast to OOP, and led to a strategy (seeing a resurgence with event storming for DDD) that began with events rather than objects.

[0] <https://groups.csail.mit.edu/sdg/pubs/2009/hoare-jsp-3-29-09...>

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a Michael Jackson festschrift

ly. HTDP addresses this class,

ishes—and just recognizing

structure. It's why real
od.

) with a long-running process

a sample concept: Upvoting

Y **Hacker News** new | past | comments | ask | show

▲ GPT-5 (openai.com)

2929 points by rd 22 hours ago | hide | past | favorite | 2298 comments

https://www.youtube.com/watch?v=0Uu_VJeVVfo



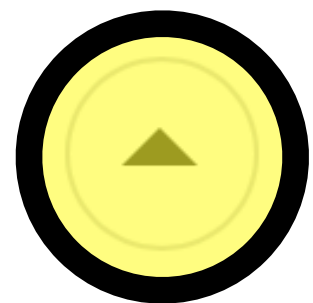
One more for dinner

Charlottesville | 3h ago

Again, please. He didn't take this position for our benefit. He did it for his.

[Reply](#) [65 Recommend](#) [Share](#)

[Flag](#)



4



Can any one here explains how the transitive closure operator works in Alloy in terms of the matrix. I mean what's translation rule for translating closure operator into actual matrix operation.

alloy

what's a concept?

a coherent **unit** of behavior

user-facing (a behavioral pattern)

a nano **service** (a backend API)

reusable & **familiar**

designed, coded and explained **independently**

defining a concept

concept Upvoting [User, Item]

purpose rank items by popularity

principle after a series of upvotes, can rank items by the number of votes they received

state

a set of Votes with
a voter User
a target Item

actions

upvote (user: User, item: Item)
unvote (user: User, item: Item)

new to concept design

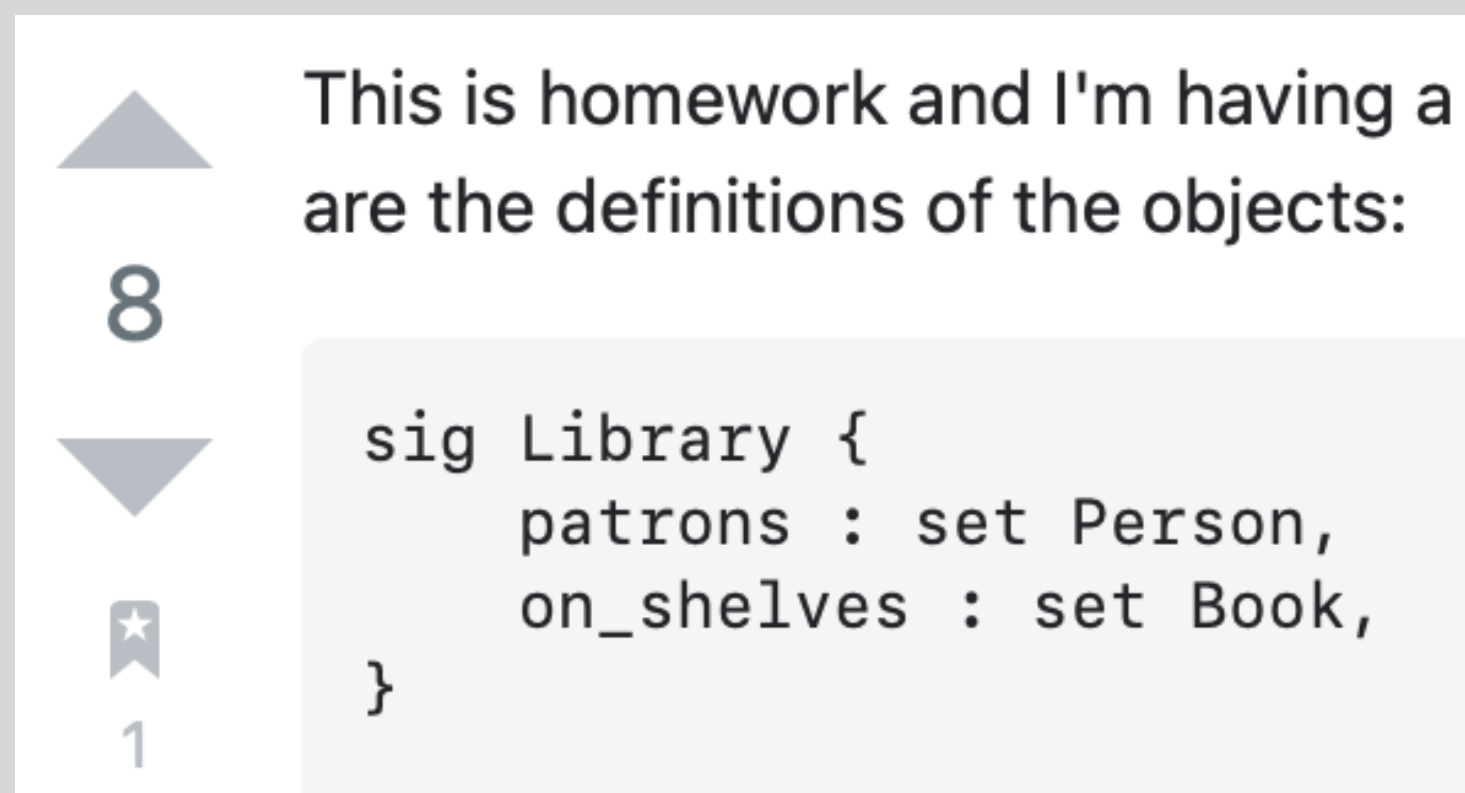
standard computer science

similar UIs, different concepts

concept Upvoting

purpose rank items by popularity

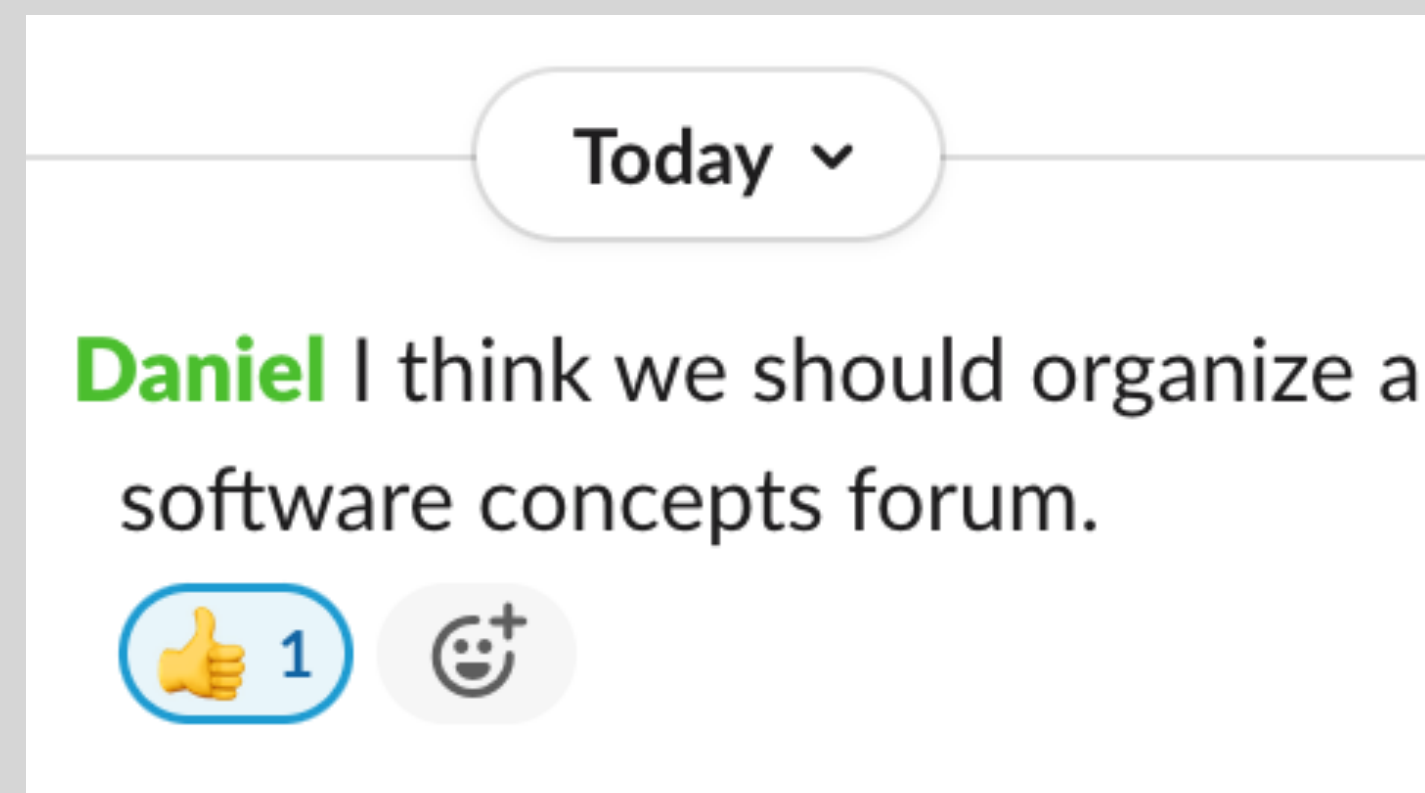
principle after a series of upvotes, can rank items by the number of votes they received



concept Reacting

purpose send reactions to author

principle when user selects reaction, it's shown to the author (often in aggregated form)



concept Recommending

purpose use prior likes to recommend

principle user's likes lead to ranking of kinds of items, determining which items are recommended



concept name

concept Upvoting [User, Item]

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state

a set of Votes with
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actions

upvote (user: User, item: Item)
unvote (user: User, item: Item)

name is very important!

becomes a shorthand for a design pattern
“let’s use upvoting on comments”

type parameters

polymorphic types passed in and out of actions
concept assumes nothing about these
just opaque references to objects
so any kind of user, any kind of item

what are examples of items in familiar apps?

what might users correspond to?

purpose

concept Upvoting [User, Item]

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upvote (user: User, item: Item)
unvote (user: User, item: Item)

purpose answers why

why use this concept? why invent this concept?
paradoxically, often the hardest part
but figuring this out can bring the most value

different purposes for different stakeholders

but there is usually a primary purpose

conflicting purposes

when more than one purpose, often conflict

what's the purpose for the platform?

operational principle

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a set of Votes with
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upvote (user: User, item: Item)
unvote (user: User, item: Item)

an archetypal scenario

a story about how the concept is used
the typical case, not an edge case
must illustrate how purpose is achieved

a bad operational principles

“after an upvote of an item, its count goes up”

what's wrong with the bad principle?

actions

concept Upvoting [User, Item]

purpose rank items by popularity

principle after a series of upvotes, can rank items by the number of votes they received

state

- a set of Votes with
 - a voter User
 - a target Item

actions

- upvote (user: User, item: Item)
- unvote (user: User, item: Item)

actions are what users do

also system responses (eg, notify user)

user interface independent

not “click button” or “select item”

typically, one action for many micro steps in UI

actions aren't requests, so don't fail

if upvote would fail, action doesn't happen

actions implemented as functions

an API to the concept (along with state)

what other actions might upvoting have?

state

concept Upvoting [User, Item]

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a target Item

actions

upvote (user: User, item: Item)
unvote (user: User, item: Item)

state is what the concept remembers

to determine whether actions are allowed
to generate outputs to actions
to show effect of actions to users

no observer actions needed

state is abstract, so no rep exposure worry
typically many kinds of queries
so don't want to specify each one
just assume state is visible and queryable

state implemented with persistent storage

eg, a relational or collection database
think of state as part of system's data schema

why does state store identities of voters?

what the state looks like: representation independence

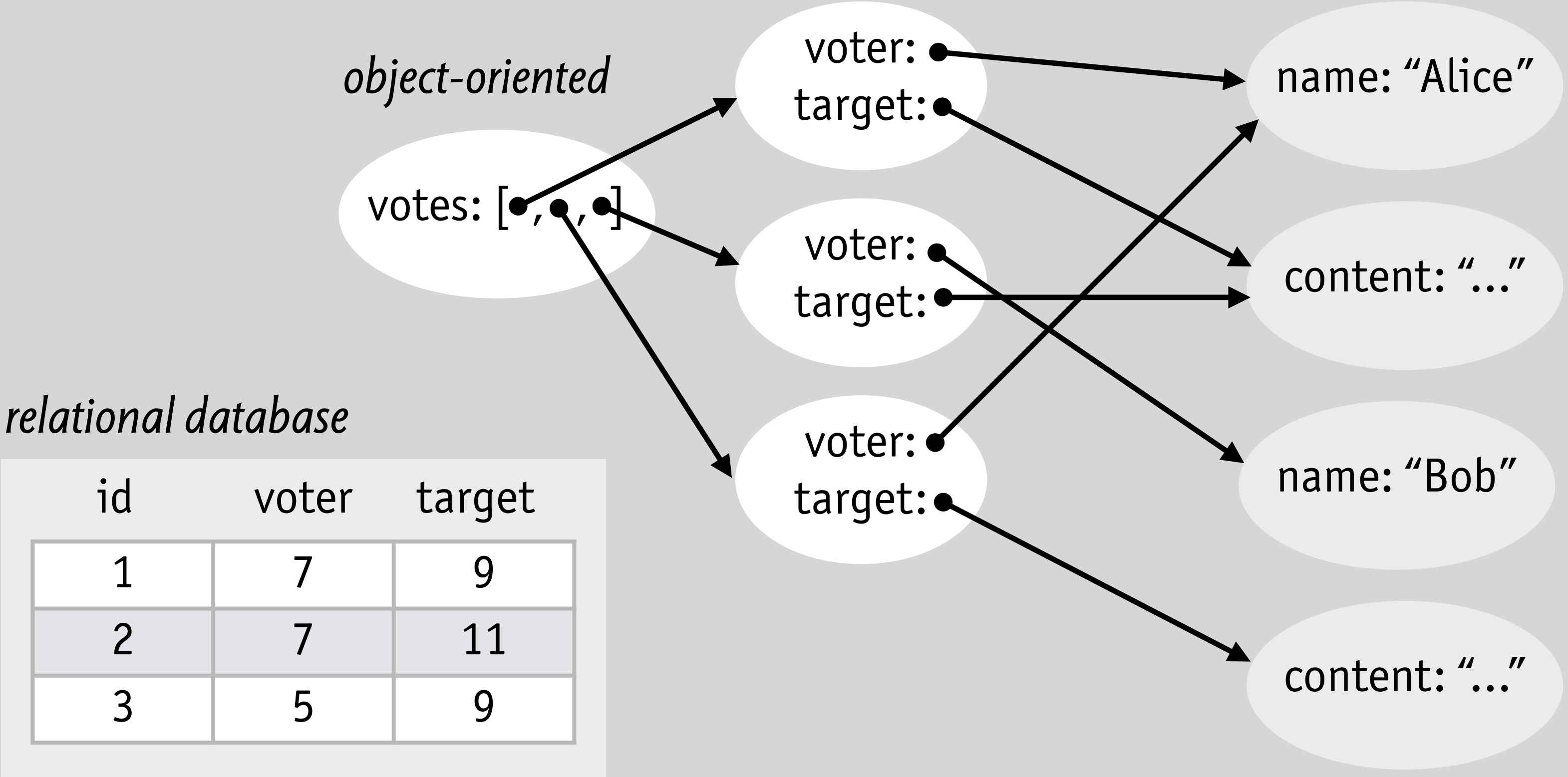
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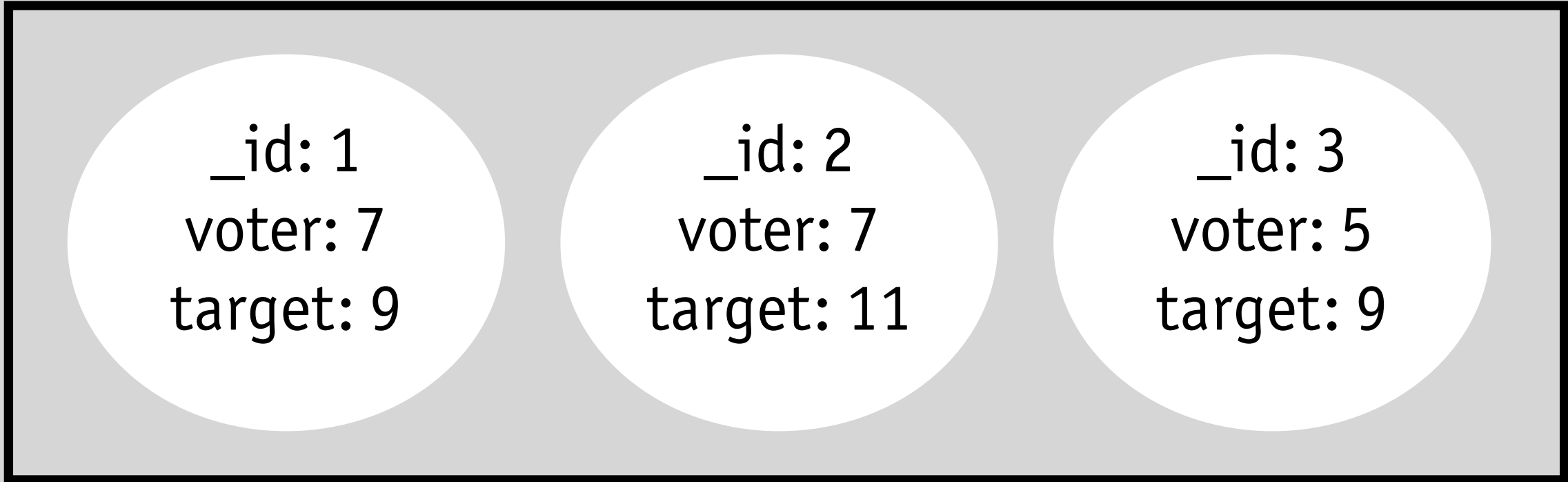
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document database



action specifications

concept Upvoting [User, Item]

purpose rank items by popularity

principle after a series of upvotes, can rank items by the number of votes they received

state

a set of Votes with
a voter User
a target Item

actions

upvote (user: User, item: Item)
requires no vote by user for item
effect add vote by user for item

can specify each action

standard pre/post specification
just like you've seen in 6.102

action specs determine behaviors

by induction, starting with initial states
by default, sets start empty

invariants (aka integrity constraints)

established at start and then preserved

what's an invariant of the state for upvoting?

concepts as carriers of design knowledge

concept: Upvoting

related concepts

Rating, Recommending, Reacting, ...

design variants

downvote as unvote
use age in ranking
weigh downvotes more
various identity tactics
freezing old posts

typical uses

social media posts
comments on articles
Q&A responses



often used with

Karma, Authentication ...

what are some known issues?

known issues

high votes can promote old content
feedback favors early upvotes
upvoting encourages echo chamber
preventing double votes

synchronization
composing concepts
without coupling

▲ Jackson structured programming (wikipedia.org)

106 points by haakonhr 63 days ago | hide | past | favorite | 69 comments

▲ danielnicholas 63 days ago [-]

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- Coroutines (or code transformation) let you structure code more cleanly when you need to read or write more than one structure. It's why real iterators (with yield), which offer a limited form of this, are (in my view) better than Java-style iterators with a next method.
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adding application-specific functionality

concept Upvoting

purpose rank items by popularity

actions

upvote (user, item)

downvote (user, item)

unvote (user, item)

suppose I want this behavior:

you can't downvote an item
until you've received
an upvote on your own post

could just modify Upvote

why is this bad?

define a new concept!

a hint: not just used by Upvote

concept Karma

purpose privilege good users

state

a set of Users with
a karma Number

actions

reward (user, reward)

concept Posting

purpose share content

state

a set of Posts with
a body String
an author User

actions

create (user, body): post

delete (post)

edit (post, body)

a first synchronization

concept Upvoting

actions

upvote (user, item)
downvote (user, item)
unvote (user, item)

when Upvoting.upvote (post)
where Posting: author of post is user
then Karma.reward (user, 10)

concept Posting

state

a set of Posts with
a body String
an author User

actions

create (user, body): post
delete (post)
edit (post, body)

concept Karma

state

a set of Users with
a karma Number

actions

reward (user, reward)

a second synchronization

concept Upvoting

actions

upvote (user, item)
downvote (user, item)
unvote (user, item)

concept Requesting

actions

upvote (user, item)
downvote (user, item)
...
edit (post, body)

when Requesting.downvote (user, post)
where Karma: user has karma ≥ 20
then Upvoting.downvote (user, post)

concept Posting

state

a set of Posts with
a body String
an author User

actions

create (user, body): post
delete (post)
edit (post, body)

concept Karma

state

a set of Users with
a karma Number

actions

reward (user, reward)

controlling downvoting in two syncs

concept Upvoting

actions

upvote (user, item)
downvote (user, item)
unvote (user, item)

concept Requesting

actions

upvote (user, item)
downvote (user, item)
...
edit (post, body)

when Upvoting.upvote (post)
where Posting: author of post is user
then Karma.reward (user, 10)

when Request.downvote (user, post)
where Karma: user has karma ≥ 20
then Upvoting.downvote (user, post)

why not upvote (user, post) in first sync?

concept Posting

state

a set of Posts with
a body String
an author User

actions

create (user, body): post
delete (post)
edit (post, body)

concept Karma

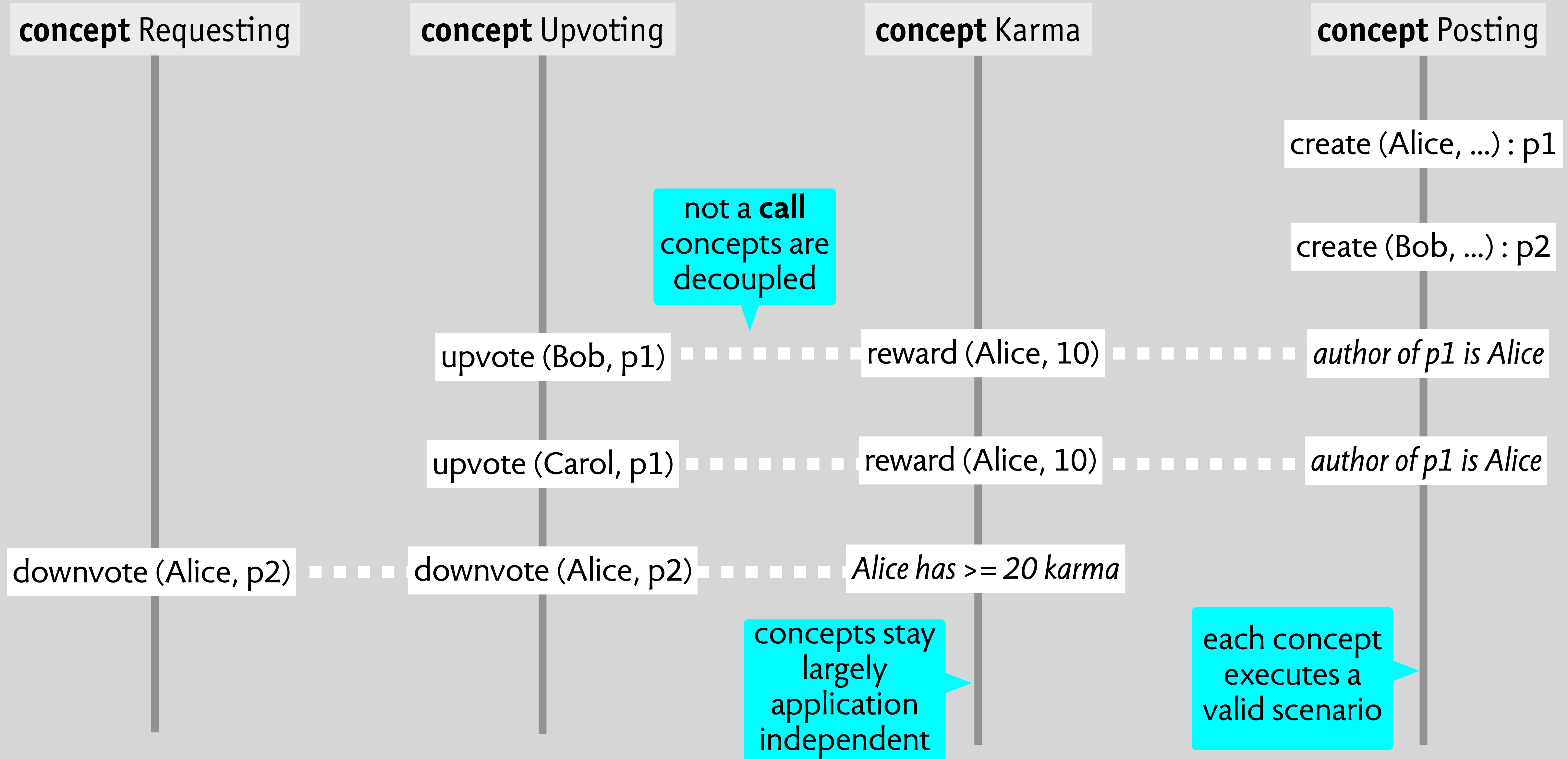
state

a set of Users with
a karma Number

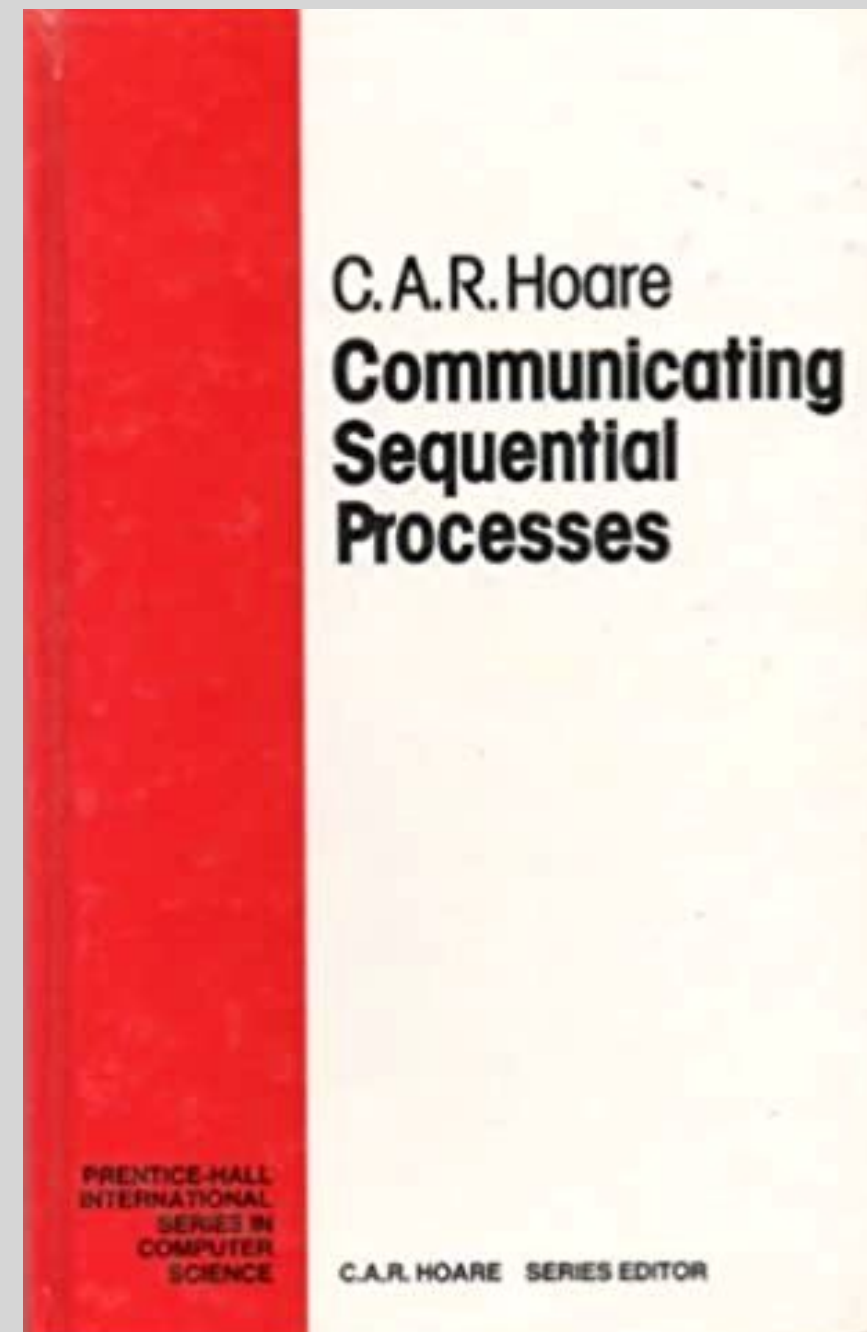
actions

reward (user, reward)

synchronization viewed over scenarios (traces)



not a new idea



composition uses
event sync from
Hoare's CSP

Mediators:
Easing the Design and Evolution of Integrated Systems

Kevin J. Sullivan

Technical Report 94-08-01

Department of Computer Science and Engineering

University of Washington

mediator pattern
subject of
Sullivan's thesis

a reminder: how we didn't do it

Upvoting

*upvote
reads
author
from Post
and calls
reward in
Karma*

concepts never
call each other's actions
read or write each other's state
share mutable composite objects

some more synchronization examples

when

Requesting.createPost (body)

Authenticate.authenticate (): user

then Posting.create (user, body)

authenticating users

when Commenting.create (post, body)

where Posting: author of post is user

then Notifying.notify (user, “Comment “ + body)

notifying post author when someone comments

when Posting.delete (post)

where Commenting: post is target of comment

then Commenting.delete (comment)

when Requesting.deletePost (post)

where Commenting: no comments on post

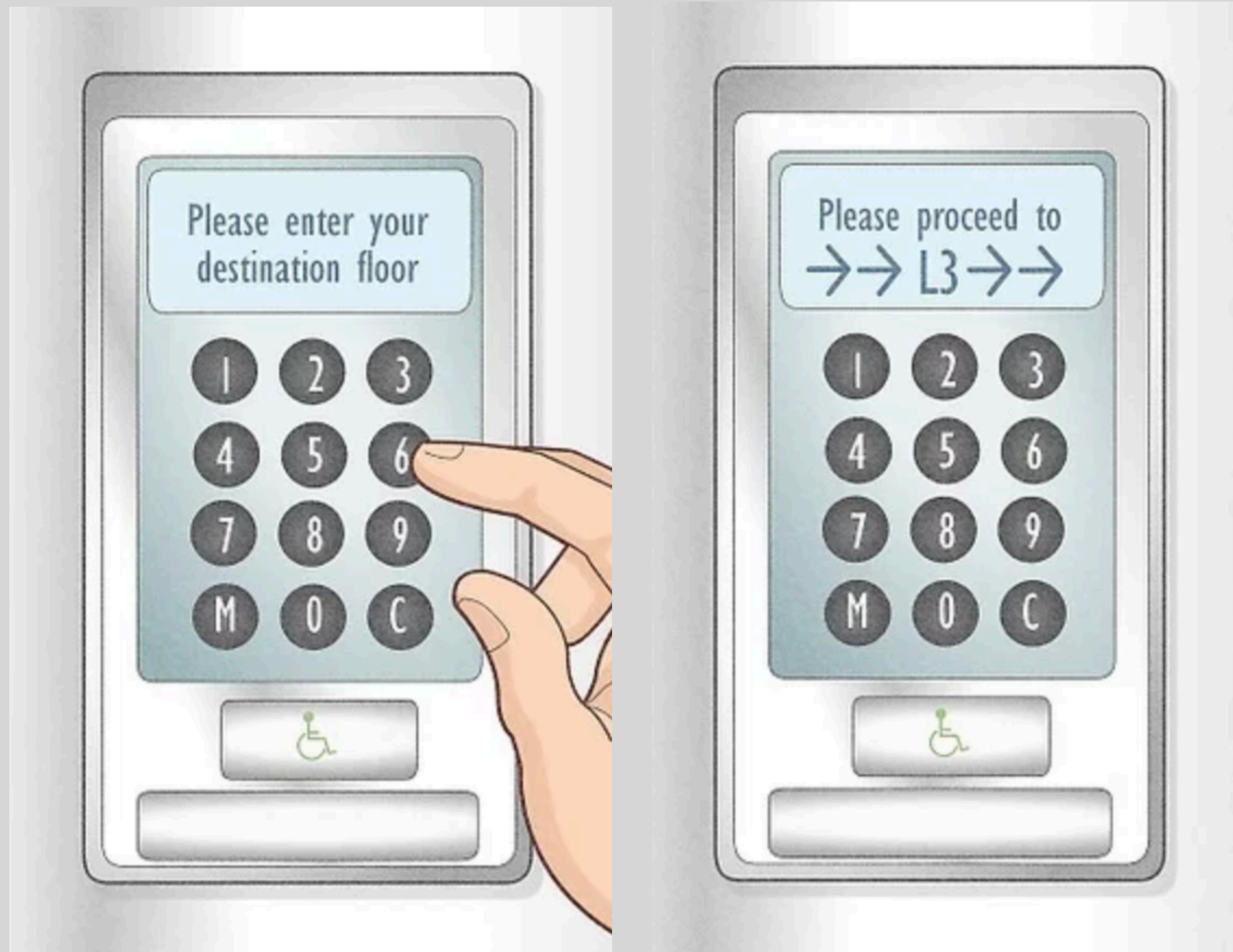
then Posting.delete (post)

two ways to handle post deletion and comments

*some influential
concepts & syncs*

a concept that
changes our behavior

“destination dispatch elevator”



the concept

concept DestinationDispatch

purpose make elevator scheduling more efficient

principle you request a floor to go to, and an elevator is assigned; you wait for that elevator and enter it when it arrives; it will then leave and eventually arrive at the requested floor

actions

request (on, to: Floor): (assigned: Elevator)

system arrive (e: Elevator, at: Floor)

system leave (e: Elevator, at: Floor)

composing with other concepts



A boost to traffic performance

Schindler PORT groups passengers by destination to provide the shortest possible trip for every rider, avoiding chaotic elevator runs and random, multiple stops.

User-friendly operation

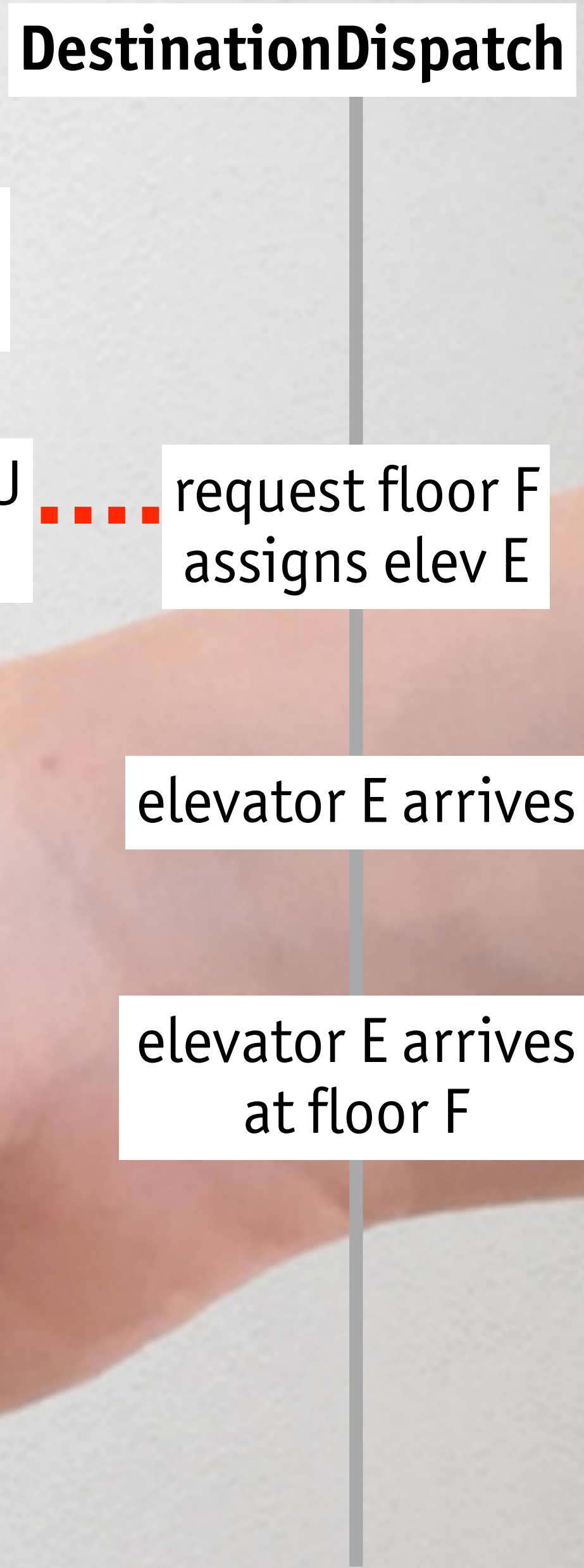
With Schindler PORT's universal card reader, a rider simply swipes a personal access card at the Schindler PORT terminal for an elevator car to be immediately assigned with an approved destination.

Excellent personalized service

Schindler PORT can customize your journey, whether it be a special VIP trip, a streamlining patient transport or allowing for more approach time, longer door opening time or additional space for passengers with special needs.

Enhanced building security

Floor access is defined by the building management through access cards or smartphones. Schindler PORT can also be integrated with turnstiles to further enhance building security.





Schindler Miconic 10 (1992)
first commercial implementation



Leo Port, electrical engineer in Sydney
patents destination dispatch (1961)
but lets it expire (1977)



Schindler introduces PORT (2009)
“Personal Occupant Requirement Terminal”

a concept that
created a new world

what was novel about the web?

World Wide Web

The WorldWideWeb (W3) is a wide-area [hypermedia](#) information retrieval initiative aiming to give universal access to a large universe of documents.

Everything there is online about W3 is linked directly or indirectly to this document, including an [executive summary](#) of the project, [Mailing lists](#) , [Policy](#) , November's [W3 news](#) , [Frequently Asked Questions](#) .

[What's out there?](#)

Pointers to the world's online information, [subjects](#) , [W3 servers](#), etc.

[Help](#)

on the browser you are using

[Software Products](#)

A list of W3 project components and their current state. (e.g. [Line Mode](#) ,X11 [Viola](#) , [NeXTStep](#) , [Servers](#) , [Tools](#) , [Mail robot](#) , [Library](#))

[Technical](#)

Details of protocols, formats, program internals etc

[Bibliography](#)

Paper documentation on W3 and references.

[People](#)

A list of some people involved in the project.

[History](#)

A summary of the history of the project.

[How can I help ?](#)

If you would like to support the web..

[Getting code](#)

Getting the code by [anonymous FTP](#) , etc.

<http://info.cern.ch/hypertext/WWW/TheProject.html>

the technology?

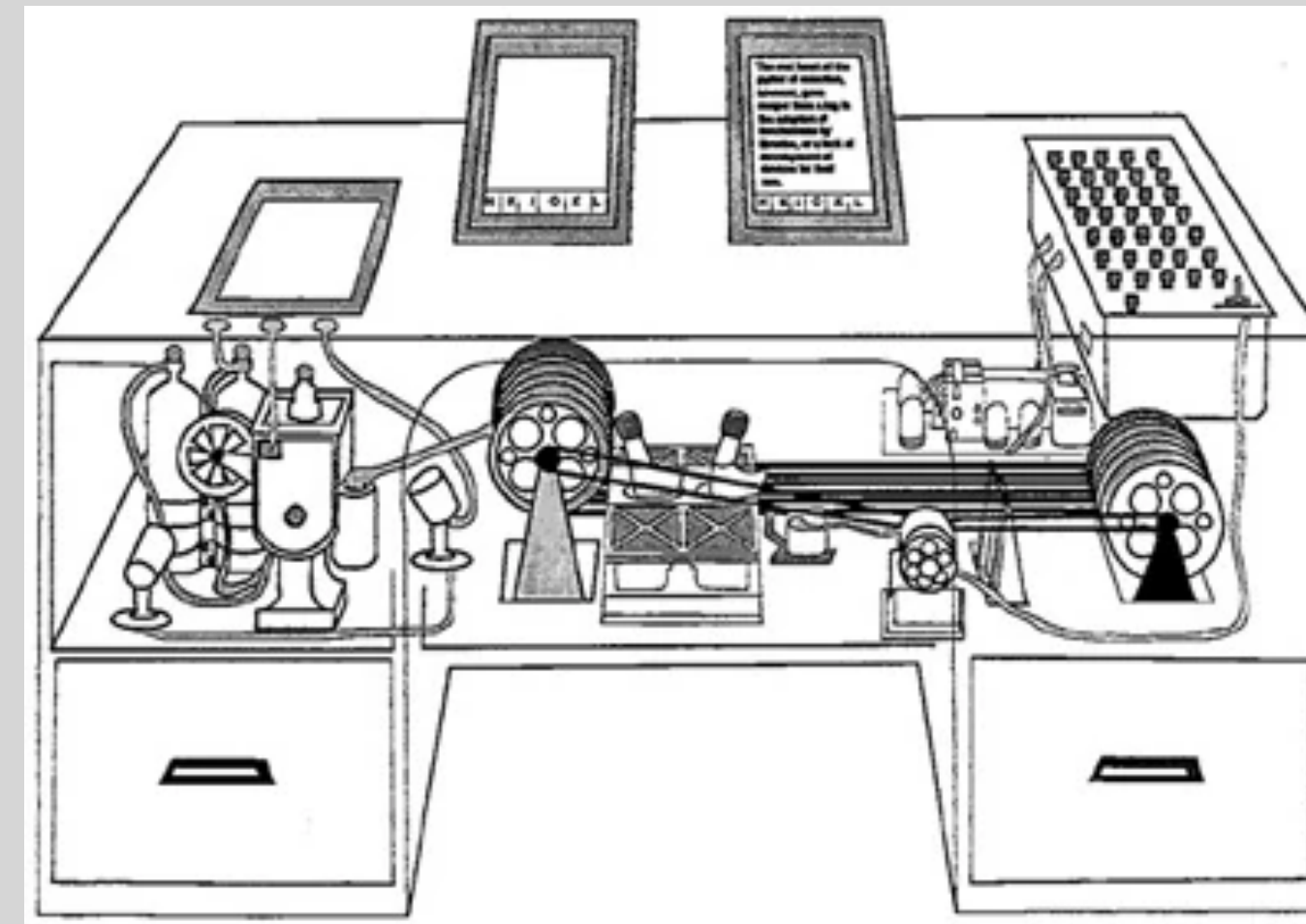


NeXT computer
660MB hard disk
Motorola 68030, 25MHz
17" monitor with Display Postscript
built in ethernet connectivity

hypertext?



Hypertext Editing System
(Nelson & van Dam, 1967)

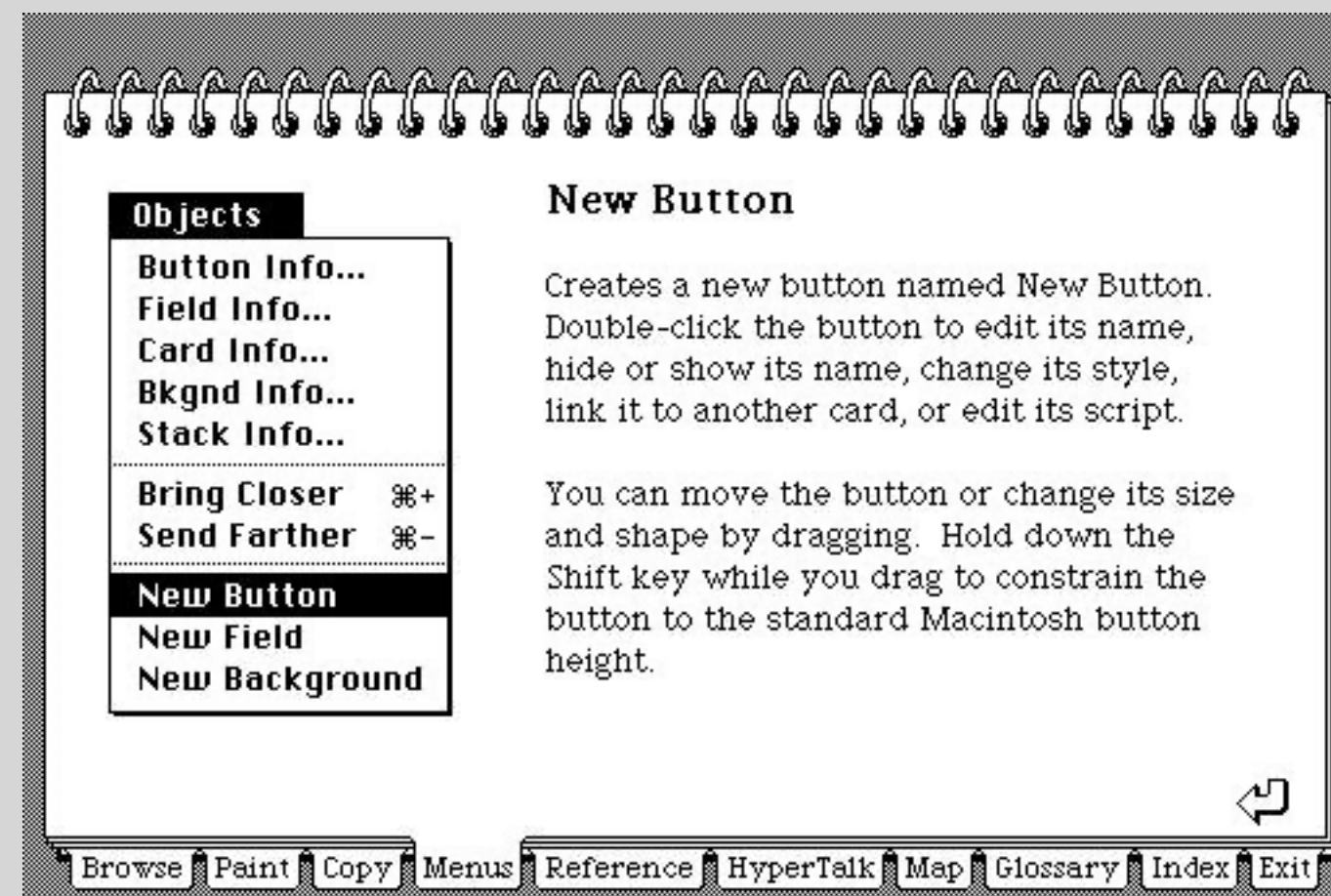


Memex
(Vannevar Bush, 1945)

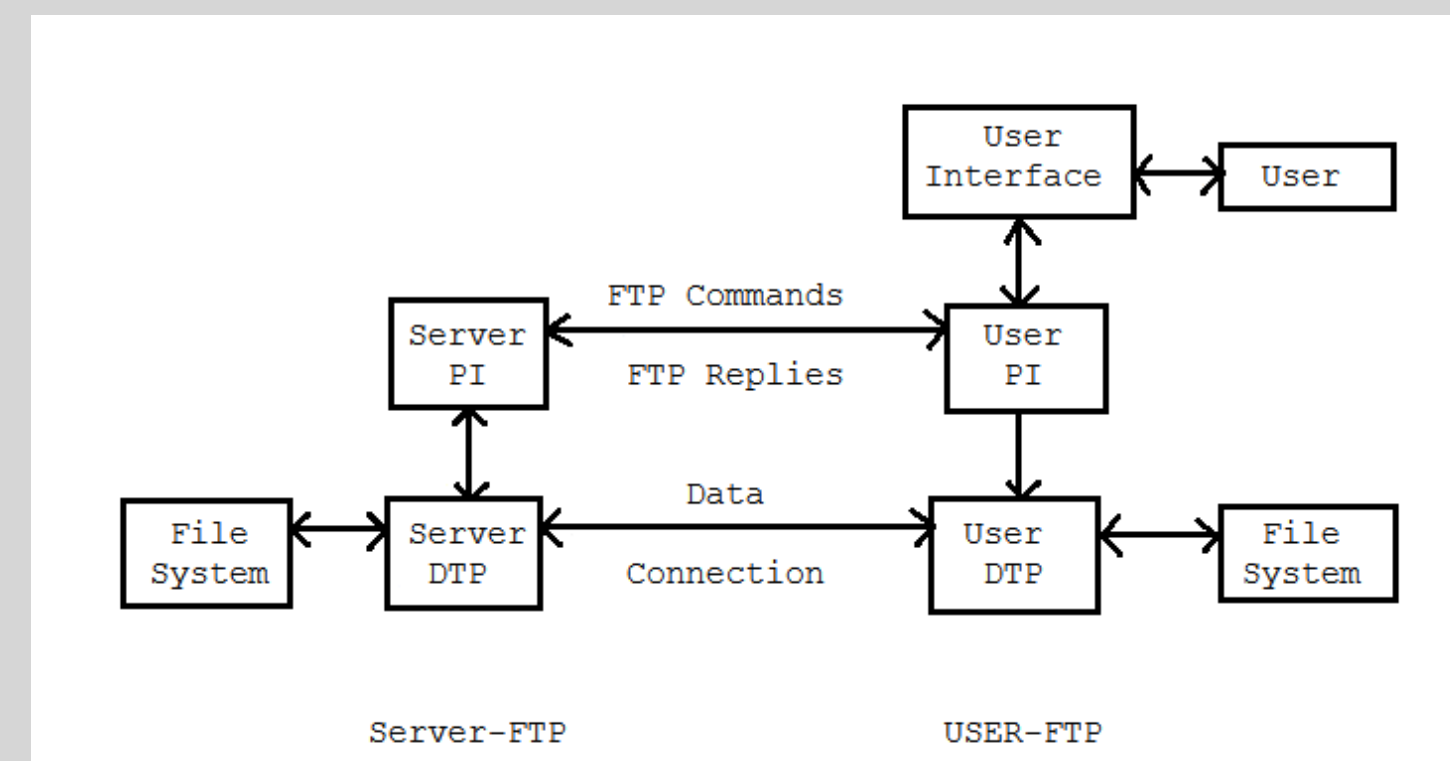
```
<!DOCTYPE motd [ <!E
<motd>
<!-- created: 2003-12-12-->
  <sentence>Do not throw
out the <keep>baby</>
with the
<refuse>dirty</>,
<refuse>stinky</>,
<refuse>bathwater</>.
</>
<!-- finish this later-->
</motd>
```

SGML

SGML
(Charles Goldfarb, 1986)

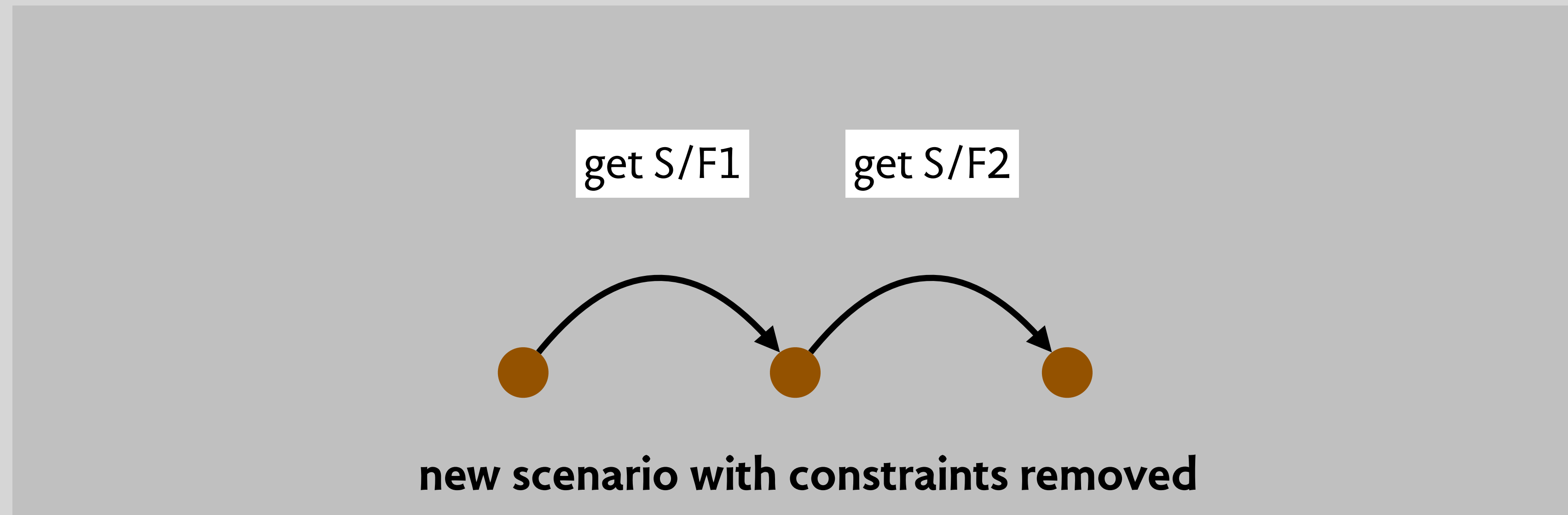
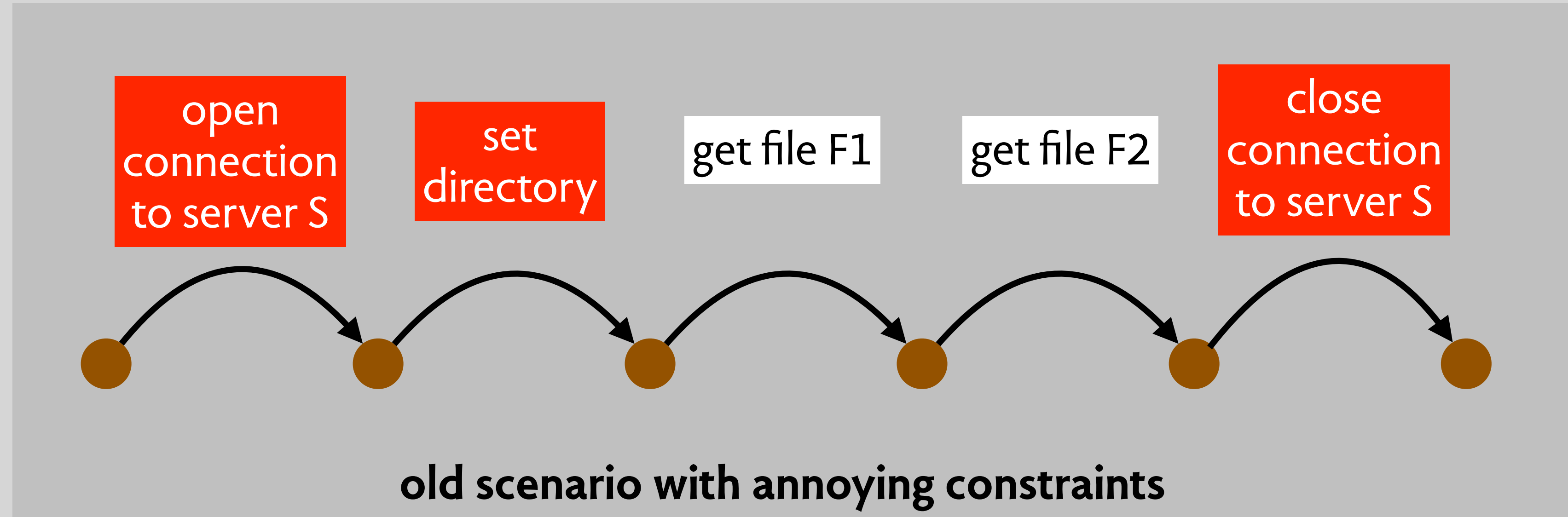


Apple HyperCard
(Bill Atkinson, 1987)



File Transfer Protocol
(Abhay Bhushan, 1971)

a new way to get content



getting to the essence of URLs

concept DistributedNaming [Domain, Name]

purpose stable, global naming of resources

principle after publishing a resource at a domain and a path, a get at that domain and path will return the published resource

state

- a set of Domains each with
 - a set of NamedResources

- a set of NamedResources each with
 - a Name
 - a Resource

actions

publish (d: Domain, n: Name, r: Resource)

unpublish (d: Domain, n: Name, r: Resource)

get (d: Domain, n: Name): (r: Resource)

why aren't domain and name strings?

not essential to this concept
(domains especially will be structured)

why separate domain and name?

they play very different roles!
domains allow separate control of naming
domain owner gets to choose name
domains are defined by DNS

an example

publish (*essenceofsoftware.com*, *post/ai-coding*, *blog post*)

```
Internet Gopher Information Client v1.12

Root gopher server: gopher.tc.umn.edu

--> 1. Information About Gopher/
    2. Computer Information/
    3. Internet file server (ftp) sites/
    4. Fun & Games/
    5. Libraries/
    6. Mailing Lists/
    7. UofM Campus Information/
    8. News/
    9. Other Gopher and Information Servers/
   10. Phone Books/
   11. Search lots of places at the U of M <?>

Press ? for Help, q to Quit, u to go up a menu      Page:1/1
```

Gopher: a hierarchical catalog (1991)

CERN DD/OC

Tim Berners-Lee, CERN/DD

Information Management: A Proposal

March 1989

Information Management: A Proposal

Abstract

This proposal concerns the management of general information about accelerators and experiments at CERN. It discusses the problems of loss of information about complex evolving systems and derives a solution based on a distributed hypertext system.

Keywords: Hypertext, Computer conferencing, Document retrieval, Information management, Project control

```
graph TD
    ThisDocument[This document] -- describes --> AProposalX((A Proposal X))
    ThisDocument -- describes --> CERNDOC((CERNDOC))
    ThisDocument -- describes --> Hypermedia[Hypermedia]
    ThisDocument -- describes --> Hypertext["Hypertext"]
    AProposalX -- describes --> ENQUIRE((ENQUIRE))
    AProposalX -- describes --> ComputerConferencing[Computer conferencing]
    AProposalX -- describes --> VAXNOTES((VAX/NOTES))
    AProposalX -- describes --> uucpNews((uucp News))
    ComputerConferencing -.-> IBMGroupTalk[IBM GroupTalk]
    uucpNews -.-> HierarchicalSystems[Hierarchical systems]
    ENQUIRE -.-> HyperCard[Hyper Card]
    Hypertext -- includes --> Hypermedia
    CERNDOC -- includes --> CERNE[CE.R.N.]
    CERNE --> DDdivision[DD division]
    CERNE --> MIS[MIS]
    CERNE --> OCgroup[OC group]
    CERNE --> RAsection[RA section]
    TimBernersLee[Tim Berners-Lee] -- wrote --> ThisDocument
```

Tim Berners Lee outlines the elements of the web (1989): HTML, HTTP, URL

[\[RFC Home\]](#) [\[TEXT\]](#) [\[PDF\]](#) [\[HTML\]](#) [\[Tracker\]](#) [\[IPR\]](#) [\[Errata\]](#) [\[Info page\]](#)

Obsoleted by: [4248](#), [4266](#)
Updated by: [1808](#), [2368](#), [2396](#), [3986](#), [6196](#), [6270](#), [8089](#)
Network Working Group
Request for Comments: 1738
Category: Standards Track

PROPOSED STANDARD
Errata Exist
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CERN
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Xerox Corporation
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University of Minnesota
Editors
December 1994

Uniform Resource Locators (URL)

Status of this Memo

This document specifies an Internet standards track protocol for the Internet community, and requests discussion and suggestions for improvements. Please refer to the current edition of the "Internet Official Protocol Standards" (STD 1) for the standardization state and status of this protocol. Distribution of this memo is unlimited.

Abstract

This document specifies a Uniform Resource Locator (URL), the syntax and semantics of formalized information for location and access of resources via the Internet.

1. Introduction

This document describes the syntax and semantics for a compact string representation for a resource available via the Internet. These strings are called "Uniform Resource Locators" (URLs).

The specification is derived from concepts introduced by the World-Wide Web global information initiative, whose use of such objects dates from 1990 and is described in "Universal Resource Identifiers in WWW", [RFC 1630](#). The specification of URLs is designed to meet the requirements laid out in "Functional Requirements for Internet Resource Locators" [\[12\]](#).

This document was written by the URI working group of the Internet Engineering Task Force. Comments may be addressed to the editors, or to the URI-WG uri@bunyip.com. Discussions of the group are archived at [URL:http://www.acl.lanl.gov/URI/archive/uri-archive.index.html](http://www.acl.lanl.gov/URI/archive/uri-archive.index.html)

URLs defined in RFC 1738 (1994)

not a solved problem

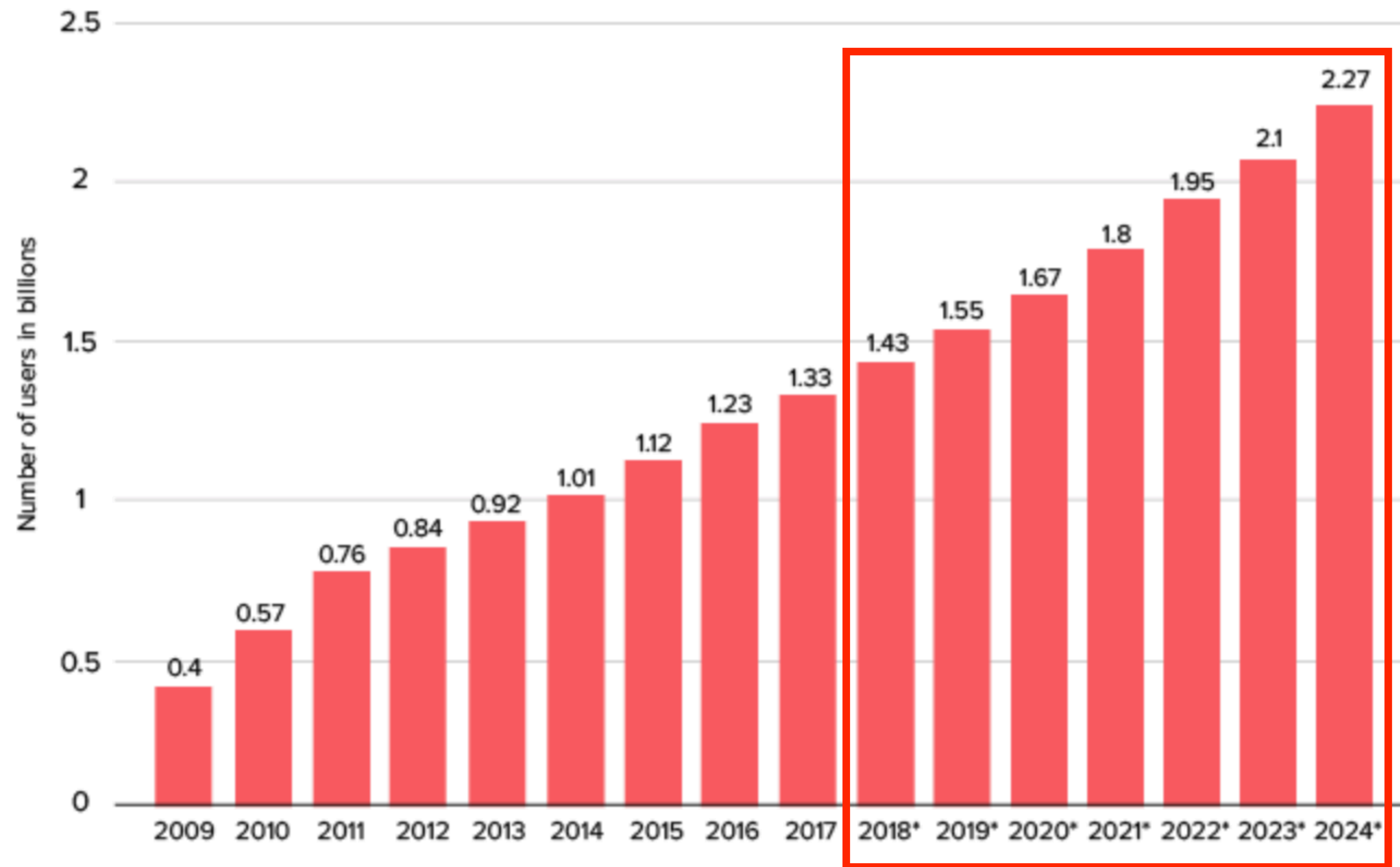
50% of the URLs in United States Supreme Court opinions are broken

Jonathan Zittrain, Kendra Albert and Lawrence Lessig (2014)

Perma: Scoping and Addressing the Problem of Link and Reference Rot in Legal Citations

a killer concept

Number of estimated Skype users registered worldwide from 2009 to 2024 (in billions)

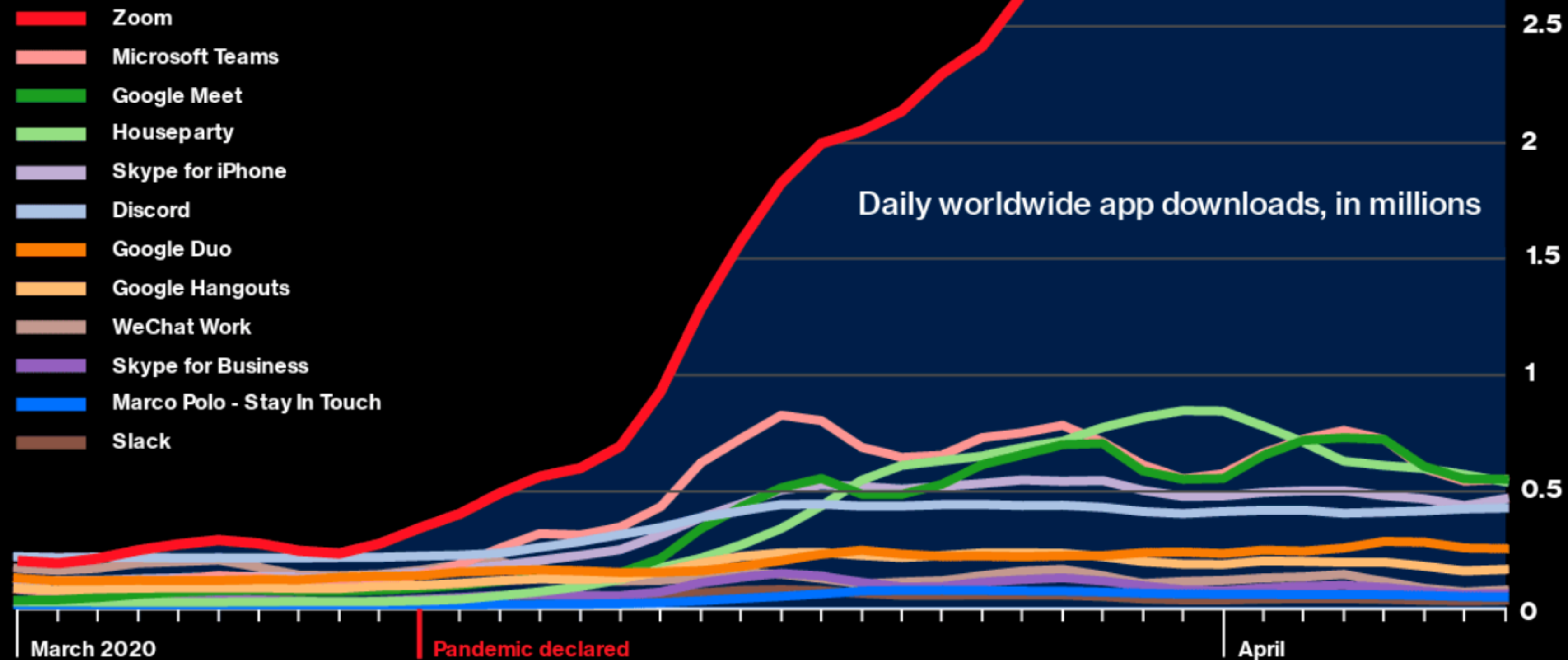


from Statistica: 2018-2024 estimated

Covid-19 / Zoom-a-Zoom-Zoom

BBOViz
Covid-19

There's only one winner in the
work-from-home meeting app wars



Source: Apptopia

BEN SCHOTT

BloombergOpinion

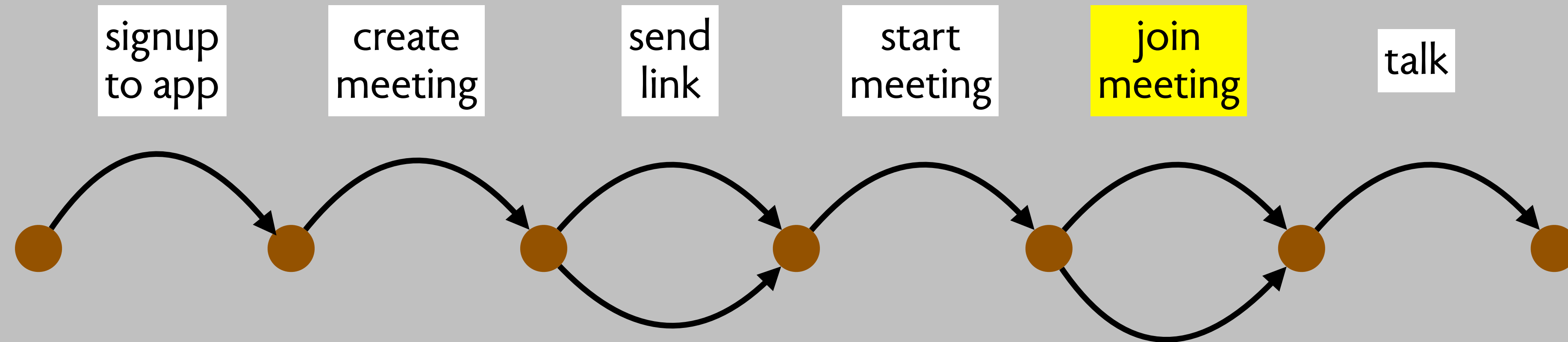
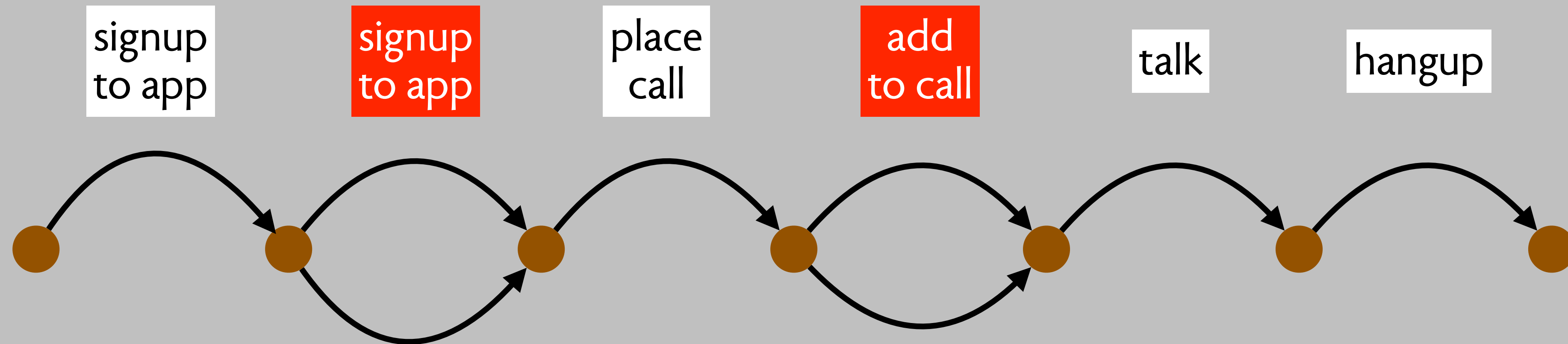
what was novel about Zoom?



shares
meeting id!

March 31, 2020

the meeting scenario



Zoom's meeting link concept

concept MeetingLink [Link, User]

purpose let users join meeting independently

principle meeting host creates a link and shares with participants, who can then join the meeting using the link

state

- a set of Meetings each with
 - a Link
 - a host User
 - an active set of Users

actions

- create (host: User): (link: Link)
- join (user: User, link: Link): (meeting: Meeting)
- leave (user: User, meeting: Meeting)

three major design questions

what invariants? host vs. active users?

can meeting be restarted?

what will User be bound to?

tracing zoom's meeting concept



Skype

initially P2P (2003)
Microsoft (2013)



FaceTime

Apple (2010)



Google Hangouts

in Google+ (2011)
own product (2013)
Duo replaces (2016)



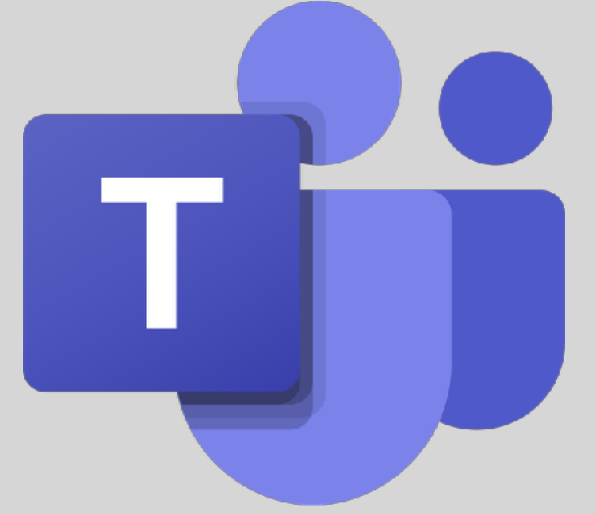
Zoom

Eric Yuan (2013)



Google Meet

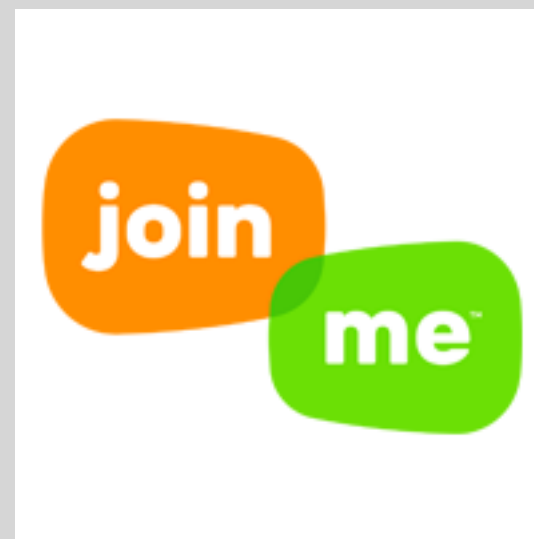
launched (2017)
absorbs Duo (2022)



Microsoft Teams

launched (2017)

meeting concept
added to Skype
April 2020



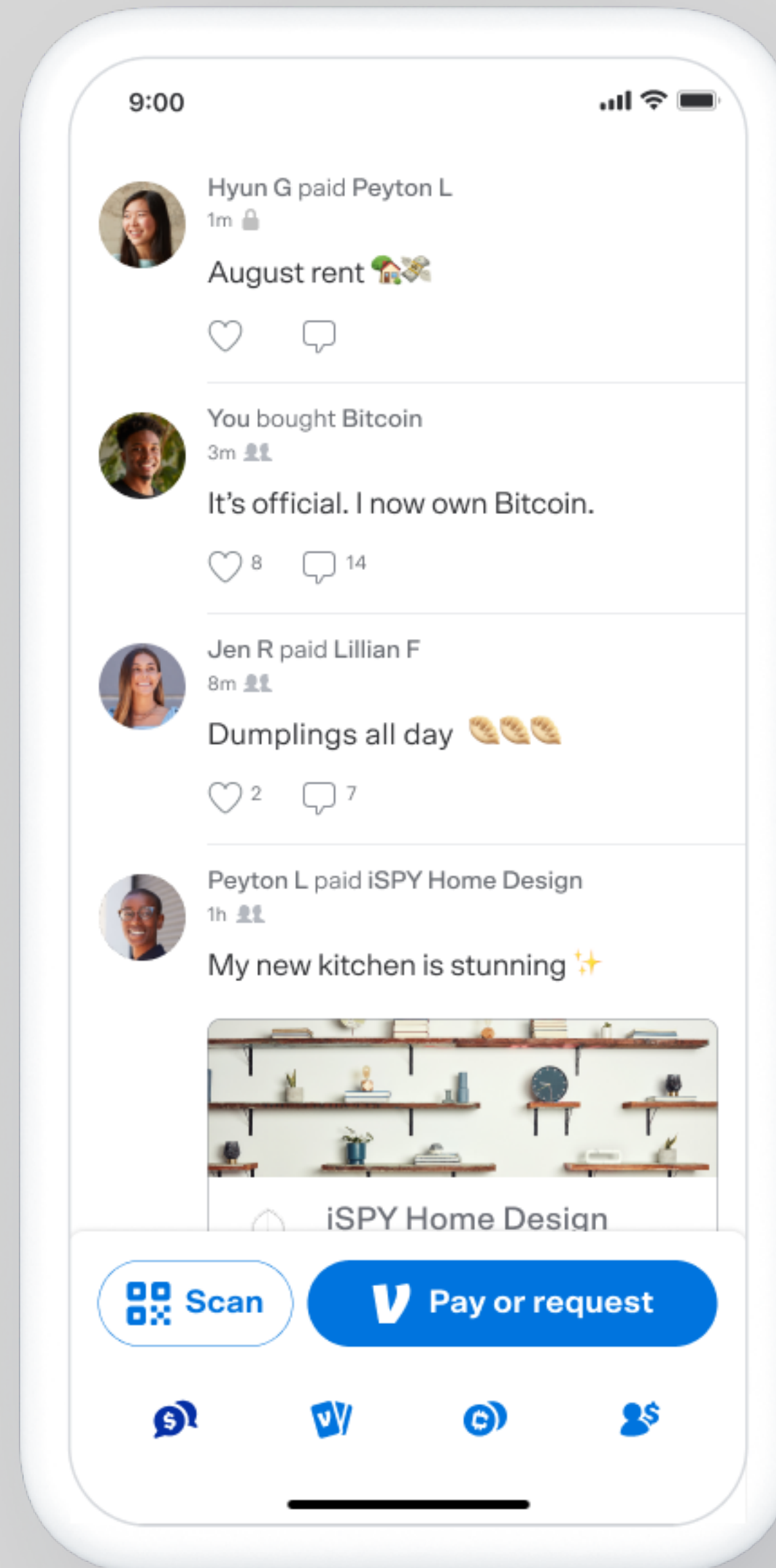
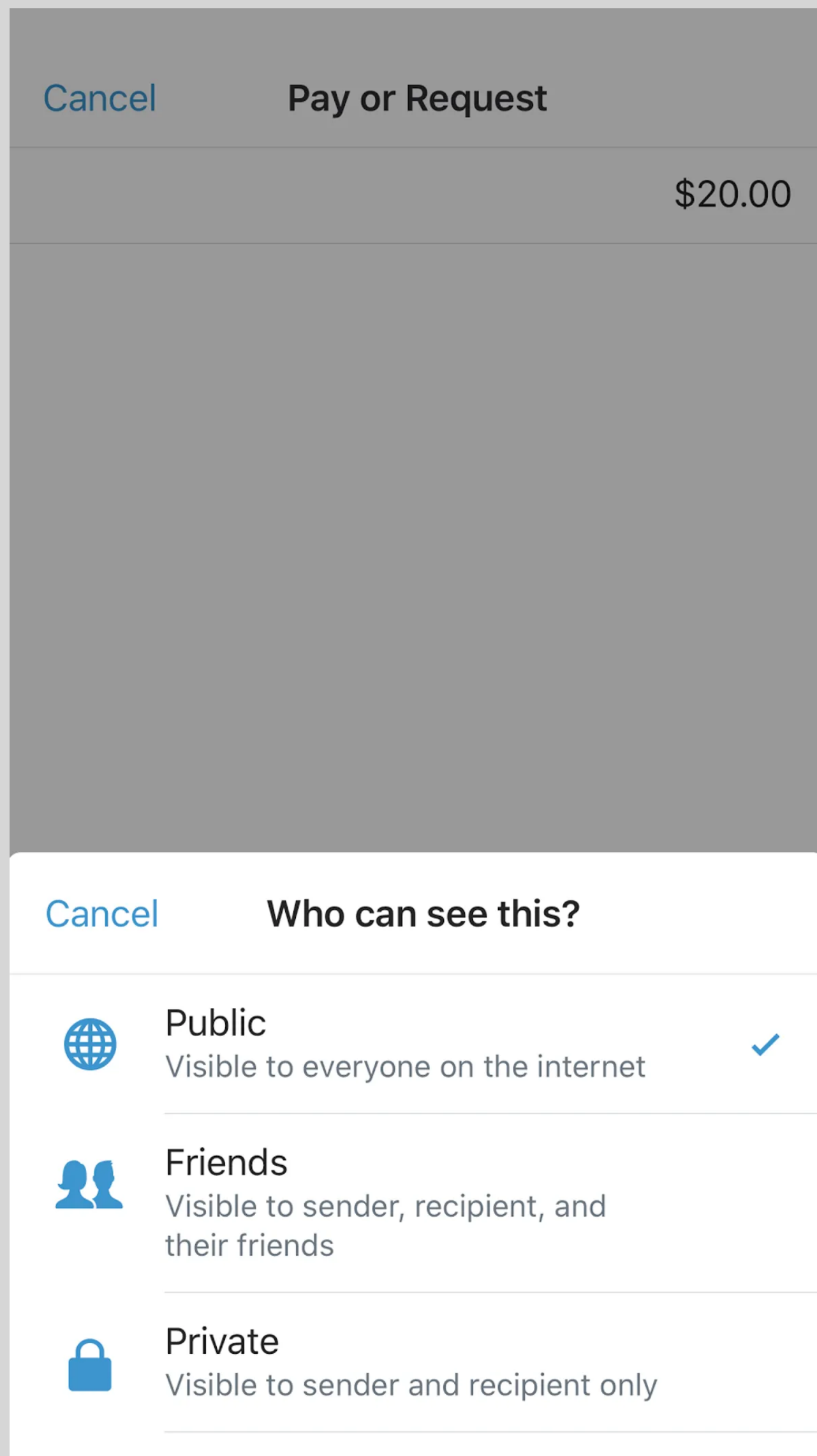
Join.me

LogMeIn (2010)

meeting scenario

meeting scenario
added to Teams
June 2022?

a concept sync
and an FTC settlement



The FTC settles with Venmo over a series of privacy and security violations

TechCrunch (Feb 2018)
“autofriending” and public posts by default

Venmo removes its global, public feed as part of a major redesign

TechCrunch (July 2021)

concept PeerToPeerPayment

purpose transfer funds between peers

actions

transfer (from, to: User,
amount: Dollar,
memo: String)

...

concept SocialFeed

purpose share short content publicly

state

a set of Posts each with
an author User
a content String

actions

post (author: User, content: String)

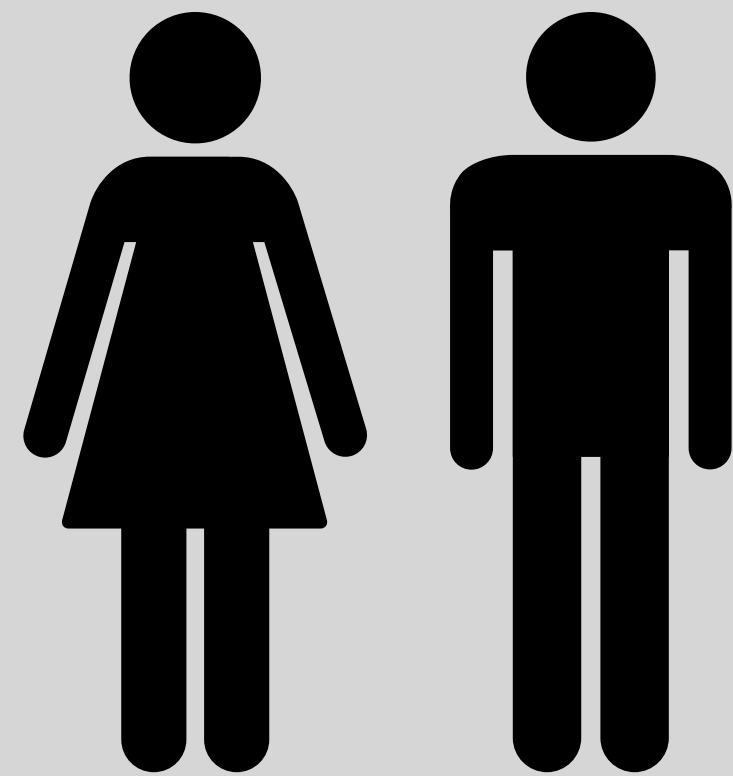
...

when PeerToPeerPayment.transfer (from, to, memo)
then SocialFeed.post (from, memo)

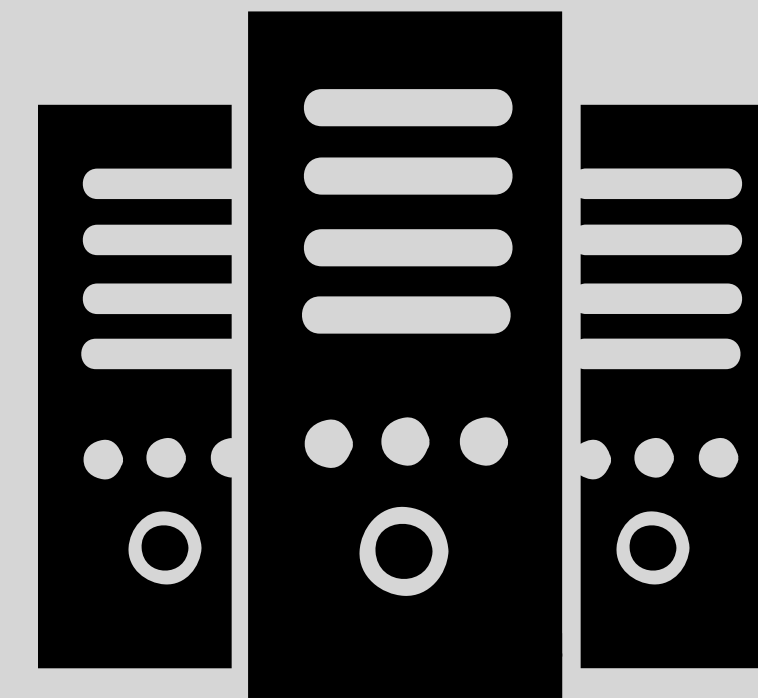
a default synchronization

takeaways

the two aspects of a concept



users' perspective
a behavioral protocol



software perspective
a "nanoservice" or API

concept elements

name, purpose, principle, state+actions

externalizing connections

syncs on concept actions, no direct refs

concepts change our behavior

how to use an elevator, eg

concepts can eliminate friction

meeting links vs explicit groups, eg

many social problems from syncs

Venmo's public transaction feed, eg